Inspiring a Quality Culture

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Assuring Mission Success
Getting it Right (the First Time)



• Why is a Quality Culture Important?

- Assures Mission Success
- Increases Mission Performance
- Improves Corporate/Organizational Reputation
- Contributes to Workforce Development
- Improves Morale
- Reduces/Controls Cost
- Delights the Customer
- Creates a "virtuous" cycle

Pay now or pay (much) more later...



What is a Quality Culture ?

Shared set of beliefs and values that are reflected in everyday behavior

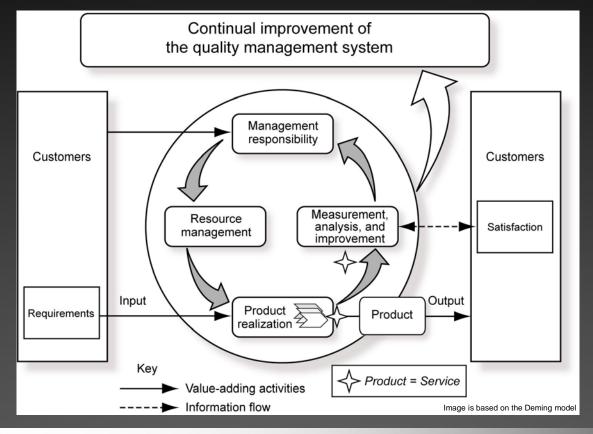
Elements of a Quality Culture

- Leaders who are focused on the Mission, whose actions match words
- Leaders who demand Excellence and recognize the power of Continuous Improvement
- Everyone Contributes with a deep sense of Teamwork, Accountability and Attention to Detail
- Shared and Open Communications to engender Trust and Learning
- Focus on Processes such as an effective QMS with repeatable, measurable outputs
- Effective Audit and Workforce Development/Training Programs

Quality is "baked in" and not "bolted on"...
Incentives Drive Behavior



- What is a Quality Management System?
 - Set of processes aimed at achieving Mission Success through a closed loop cycle of Continuous Improvement (Plan—Do—Check—Act)



Success depends on Disciplined, Proven, Repeatable Processes...



Lifecycle-based Systems Engineering





Supply Base



Manufacture & Test

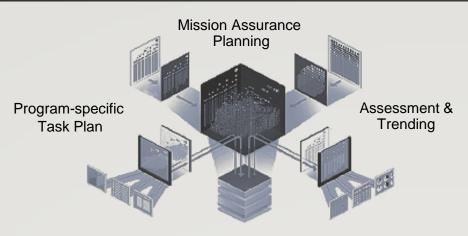


Operations & Support



People, Processes, and Tools

Verification Management Process



Data & Records

Lessons



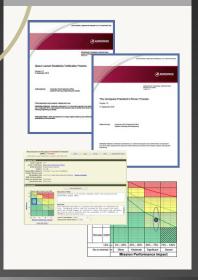




Leverage Industry Best Practices

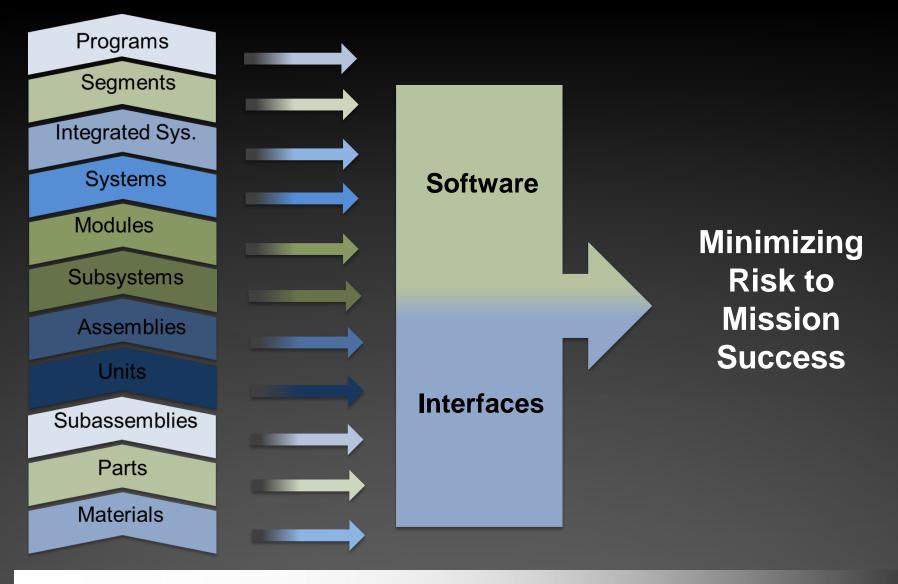


Aerospace Technical Processes - TIPS



...Carried out with Attention to Detail...Measured... And Documented...

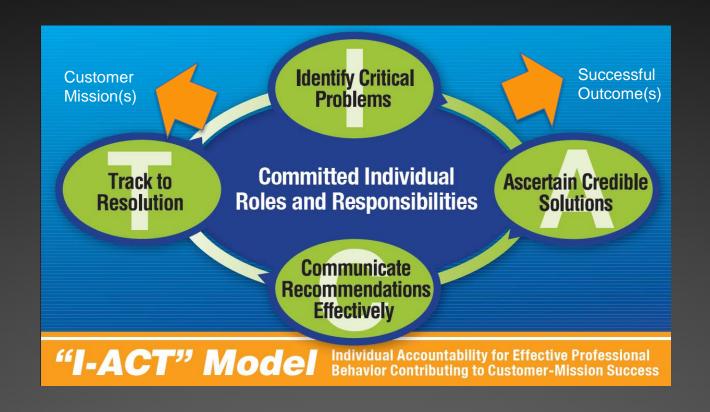




A Quality Culture is essential to achieve Mission Success in this complex arena



 Individual Accountability is demonstrated by Effective Professional Behaviors ("I-ACT" Model)



...That requires commitment from Everyone...
"You hold the key..."



Future Quality Challenges and Opportunities

- New Technologies
 - Model Based Systems Engineering
 - Additive Manufacturing
 - Automation/Autonomy
- Microelectronics and Optical Parts/Components
- Liquid & Electric Propulsion Standards
- Li-Ion Battery Standards
- Software Quality Assurance
- Systems Engineering process for verifying HW/SW interactions for critical mission timelines
- Digitizing the quality function (Digital Assurance)

We need to continue to revise and tailor our approach and processes to "Get it Right"—the first time...



